# Humanitarian Stress Management:

It is all in the understanding.



## HUMANITARIAN MENTAL HEALTH SERVICE





HAWs face high stress levels due to their work in conflict, disaster, and development settings.

Prolonged exposure to chronic stress can negatively affect HAWs, their organisations, and the aid sector as a whole (Young et al., 2018).



HAWs and their organisations must be aware of the main categories of stressors and the triggers/events HAWs may experience.

#### WHAT IS STRESS?

Stress, in the context of mental health, typically emerges when there is a misalignment between environmental demands and coping resources, leading to a state of imbalance and strain.





ctivates the body's stres response system.





HAWs often encounter a spectrum of workplace stressors, ranging from CONTENT-based factors like workload and interpersonal dynamics to CONTEXT-based challenges such as operating in a humanitarian setting. Key themes identified in humanitarian mental health research encompass Work-related, Social connection, Psychological, and Lifestyle factors.

### CONTENT

## **CONTEXT**

WORK-RELATED	SOCIAL CONNECTION	PSYCHOLOGICAL	LIFESTYLE
Working With Others	Personal Relationships	Suffering of Others	Physical Health and Safety
Colleagues; Managers;	Separation from loved ones;	Lack of impact & funding;	Security Concerns; Traumatic
Unrealistic Expectations; Staff	Loneliness; Lack of intimacy	Suffering of others; Feeling	events; Health issues; Security
honesty, integrity & capacity;		powerless; Gap between values	restrictions
Org policies and politics		and action; Self-doubt	
Organisational		Unfair Systems	Living Conditions
Workload; Org structure and		Corruption; Lack of recipient	Access to personal services and
systems; Bureaucracy; Poor Org		focus; Aid systems; Inequality	resources; Difficult living
support; Short deadlines; Large			conditions; Relocations; Socio-
job roles; Lack of recognition;			cultural differences
Poor work practice			
Work Conditions			
Work-life balance; Job security;			
Financial insecurity; Excessive			
travel; Sexism; racism			

## **Humanitarian Stress Management Continuum**



	Stress	Management Continuum: Humanit	arian Working Conditions			
Overview	Working in emergency relief environments will expose you to several situations and conditions that create stress and may lead to a stress reaction. The situation changes constantly, and the mind has to work at full speed to keep on to things. Therefore, both the team and the individual need to acknowledge this and be prepared to deal with stress and its consequences from the very beginning of the mission, thus preventing the stress reaction from escalating into a problem for the individual and the team.					
Stress	Stress is the feeling of being overwhelmed or unable to cope with mental or emotional pressure					
Stress Management	Stress management is a wide spectrum of techniques aimed at mitigating a person's level of stress, usually for motiving and improving everyday functioning					
Positive Stress	Positive stress, otherwise known as good stress or eustress, is the type of stress response that makes us feel excited. Positive stress can also refer to the times you respond well to a challenge that you experience from a stressor.  Some examples of positive stress can include a sense of achievement when competing for a project or operations, working toward an application and/or interview for a new position, deploying to a new office/country, and meeting new people. Positive stress is defined by the effects it produces. These stressors allow us to live outside our comfort zones.					
Negative Stress	Negative Stress (distress) is a type of stress response whereby one experiences negative feelings associated with being "stressed out". Negative stress can include circumstances whereby an individual responds with anxiety, and physical and psychological symptoms like headaches, tension, insomnia, inattentiveness, or irritability. Prolonged exposure to negative stress can result in chronic stress, which can lead to physical illness and emotional stress, as well as impairing a person's ability to function					
	Self-Care	Social and Organisational Support		Professional Support		
Stages of Stress	Mentally Healthy	Common and Reversible Mental Health	Significant Functional Impairment	Detrimental Functional Impairment		
Management	Positive Approach to Stress	Sub-Optimal Approach to Stress	Negative Approach to Stress	Detrimental Approach to Stress		
Self-Reflection	"I am concerned but excited regarding my deployment"	"I feel overwhelmed and unsure of the reason(s) for my deployment"	"I am distressed and struggling to function from day to day"	"I am struggling to survive and feel hopeless in everything I do, every moment of the day"		
	Belief in the mission	Feeling overwhelmed by a single task	Avoidance behaviours to escape from, challenges, tasks, difficult thoughts, and feelings.	Rapidly and extreme changes in mood and emotion		
	Realistic concerns and willingness to educate	Irritable	An unpleasant feeling of guilt and regret stemming from the belief that you could or should have done something different	Frequent panic attacks; Emotionally numb; Paranoia and blame of others		

Signs and Symptoms	Motivated to perform in difficult circumstances	Increase in mood fluctuation, and rapid changes in emotion/mood	Feels of withdrawal, reclusive and loneliness	Loss and breakdown of relationships, both professionally and socially	
	Willingness to support others	Fatigue, weariness, and lethargic	Constant negative outlook and cynicism regarding professional and social interactions. 77/7	Uncontrollable impulsive behaviours around alcohol and drug consumption; engagement in sexual activities; physical and social self-harm behaviours	
	Motivated and responsive to the needs of myself and others	Decrease in performance and motivation	Physically exhausted and emotionally drained	Regular thoughts of self-harm or suicide	
	Problem-solving and solutions drive	Seeking perfection in all tasks equally	The regular feeling of anxiety and depression	Chronic anxiety and depression	
	Comfortable/confident with self and other	Inability to prioritise	Reduced impulse control around alcohol and drug consumption; engagement in sexual activities; physical and social self-harm behaviours	Inability to focus or hold a singular chain of thoughts	
	Key Actions to support each phase of the Continuum [Problem Focused - Emotion Focused]				
Key Manageable Actions	Remain <b>focused on the task(s)</b> , Inc those which are challenging and/or unknown.	Seek regular <b>peer and social support</b> .	Contact staff counselling unit for psycho-social support and guidance in stress management.	<b>Take leave and time out</b> away from direct sources of distress.	
	Break down problems into manageable portions	Understand individual signs of stress	Identify your stress and distress indicators	Seek <b>medical consultation</b> , as needed	
	Identify and/or nurture social and professional support systems - locally and with friends and family at home.	Self-learning and personal reflection on sources of stress and how to manage/mitigate them.	Make <b>self-care a priority</b> in day- to-day life	Professional Psychotherapeutic Intervention (Thinking / Feeling / Behaving), as needed.	
	Maintain a healthy lifestyle: balanced diet, minimal alcohol, exercise.	<b>Psychological first aid</b> through staff counselling or self-lead.	Recognize <b>personal limits</b> and stay within these boundaries		